

THE AUSTRALIAN BUSINESS REVIEW

THE WALL STREET JOURNAL.

DOW JONES
33,476.46 ▼ -305.02

GOLD
\$US1798 ▲ +\$US8

DOLLAR
US67.91C ▲ +US0.70c

COMMENTARY { P17 }

CHARLIE JAMIESON

Bonds a safe haven in tough times



DATAROOM { P14 }

BRIDGET CARTER

Infrastructure investor runs eye over Healus



BOWLED OVER

Cricket Australia poised to sign broadcast deal { MEDIA P19 }



WOOLWORTHS CEO'S NEW-YEAR WARNING

Shoppers 'set to spend less, pursue value'

EXCLUSIVE

ELI GREENBLAT

Woolworths chief executive Brad Banducci has warned suppliers that households will hit a "tipping point" in January as eight months of interest rate rises, higher energy costs and back-to-school bills finally force shoppers to rein in spending and hunt for value.

Mr Banducci told the supermarket giant's suppliers in a confidential forum late last month that shopping habits would "unquestionably change" next year and the tipping point would spur one of the most significant changes in buying behaviour in years.

Cost of living would be "top of mind by the end of January" for the average shopper, who would make value a strong focus in their new shopping habits for 2023, Mr Banducci said.

This conclusion was supported by internal Woolworths data, shown to the group, which revealed 41 per cent of its customers now said they were picking up new products from the shelf when on promotion.

The Reserve Bank hiked rates by 25 basis points to 3.1 per cent on Tuesday, though it noted the effects of rate rises since May were yet to be fully felt by families.

"Importantly, the impact from rate tightening is emerging in the data – interest costs on mortgages increased 36 per cent in the quarter, and housing weakness is slowing both turnover and associated consumer spending categories," Morgan Stanley economist Chris Read wrote in a note last week.

"With rate hikes continuing and lagged impact flowing through, these headwinds will accelerate significantly in 2023."

In his address at a closed-door meeting of suppliers on Novem-

US economy may avoid recession as rates rise: Nuveen

The US economy could escape a recession next year, with the prospect of a soft landing on the cards even with the Federal Reserve likely to keep rates higher for longer, according to investment manager Nuveen.

But the headwinds that pelted investors in 2022 – inflation, rising yields, hawkish central banks and a rocky geopolitical landscape – will see volatility and uncertainty continue, at least for the first part of 2023, Nuveen, one of the largest investment managers in the world, has warned.

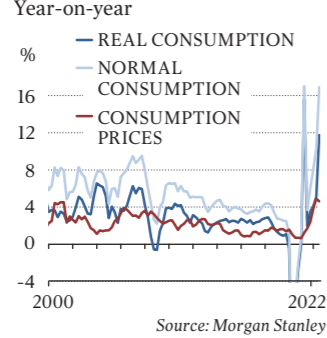
As the US central bank prepares to lift the Federal Funds rate yet again in the coming days, its seventh hike in a row, Nuveen chief investment strategist Brian Nick believes the market has it wrong on the terminal rate.

"I think where the Fed is going to end up is somewhere north of what's currently priced in. At this point it seems like they're most concerned about taking their foot off the brake too early. Yes, they're going to decelerate in December to 50 basis points, but I think the messaging is going to be quite hawkish," he said.

"Markets are not going to like (this week's) meeting."

FULL REPORT P15

Consumer volumes and prices



ber 30, Mr Banducci said: "Back to school is a tipping point. It's always a tipping point, but this year it's a bigger tipping point than usual where we think our customers are going to stop talking about value and acting on value."

"You get back from your holidays, you pay your bills, you start paying for your children's schooling, and you are not in your normal habitual shopping cycle and you establish new habits."

"Customers see inflation, they experience the impact, they've had savings to rely on. At Christmas, they want – or should I say deserve – to celebrate with family and friends."

Savings – which grew to more than \$200bn during Covid-19 – are steadily being eroded.

The savings rate has dropped by almost two-thirds to just under 7 per cent as households direct more money into mortgages and daily expenses.

Mr Banducci said there would be pressure on suppliers and retailers to offer value to consumers who will start to factor these costs into their household budgets when making purchases.

"We all need to work very hard to ensure that we are prepared for the tipping point and are prepared to give customers the value they need, not the value they want," Mr Banducci told suppliers.

"It's about giving the value they need, given the pressure they

Continued on Page 14

Top law firms brace for downturn



AARON FRANCIS

Ashurst CEO Paul Jenkins says the quality of pay, work and life is critical in attracting and retaining top legal talent

THE AUSTRALIAN Legal Partnership Survey

See the full tables online at theaustralian.com.au

JILL ROWBOTHAM

Law firms are confident of weathering any recession but alert to possible negative effects on their clients in the second half of the financial year.

"We are yet to see strong signs of a slowdown, but certainly there is growing belief that the economic seas will get choppy," K & L Gates managing partner Nick Nichola told The Australian's Legal Partnership Survey for the six months to December 31.

'Talent shortages' remain a challenge for the sector

What it takes to win the war for legal talent is neatly summarised by Paul Jenkins. "Attracting and keeping the best people is about getting three things right: quality of pay, quality of work and quality of life," the global chief executive Ashurst says.

His comments in The Australian's Legal Partnership Survey conducted by Eaton Strategy + Search, encapsulate views that emerged more generally about a possible recession, variations in work in

demand, the legacy of the Covid-19 pandemic and equity for women, but building and maintaining an excellent workforce was central.

"Talent shortages have been a challenge for us, as they have for many other global law firms," Mr Jenkins says. "Competition for the best lawyers has been intense and we expect this to continue in 2023. In the past two years, the tight domestic labour market was compounded by strong international demand for Australian lawyers, which only increased as borders reopened."

FULL REPORT P16

they navigate market volatility and geo-economic instability," Baker McKenzie's managing partner Anthony Foley added.

Whether the firms are talking a good game remains to be seen, but if recession bites, they largely

expect to control damage effectively – drawing on recent experiences of crisis management during the Covid-19 pandemic.

What firms should do in the event of a recession emerged as a theme in the qualitative data accompanying the labour force survey conducted for The Australian by Eaton Strategy + Search.

Partner growth was flat, with a weighted average increase across firms surveyed of 0.04 per cent in full time equivalents in the six months, and 0.13 per cent for the year; and 0.05 per cent in the headcount over six months, with 0.13 per cent for the year. This was echoed in recruitment of the fee-earning lawyers who sit at sub-partner level, with headcounts up 0.01 per cent for the half year and 0.15 per cent for the full year.

These results were recorded against extraordinary factors such as the entrenchment of flexible work arrangements originally brought on by the pandemic and the attempted re-

Continued on Page 16

Millions 'poured through SkyCity'

SunCity put more than \$120m across the tables at SkyCity Adelaide over the course of three years, while another junket operator facilitated more than \$430m in gambling and cashed out large amounts of money, despite never setting foot in the premises, the financial crimes regulator has alleged.

The latter, known as Customer 3, was recorded as transacting using large amounts of cash at the casino, "despite ... never physically attending SkyCity Adelaide's premises", Austrac claims in 800 pages of filings with the Federal Court.

Austrac is alleging SkyCity Entertainment engaged in "serious and systemic non-compliance" with Australia's anti-money laundering and counter-terrorism financing laws.

FULL REPORT P15

Price caps could break the local energy market



ERIC JOHNSTON

The coal and gas price caps outlined by Prime Minister Anthony Albanese are set to pile uncertainty on a nearly broken energy market and ultimately drive up prices. Or at worst – put the east coast a step closer to blackouts.

While the price caps have been sold as temporary measures, the Albanese government is also seeking to use the crisis to rush through a mandatory code

of conduct for the wholesale gas market that includes a provision demanding "reasonable pricing", a mechanism that threatens to cause more permanent damage to gas supply in Australia just when it is needed the most.

Indeed, such a mechanism effectively delivers regulated returns on gas field developments and is likely to drive away any new funds needed to unlock domestic fields.

The Albanese government risks doing more harm than good when it comes to spurring on a green energy revolution by penalising the very companies attempting to make multibillion-dollar renewable investments.

The capital intensity of renewables is much higher than

Continued on Page 17

Green transition 'to drive M&A'

JOYCE MOULLAKIS

The technology, infrastructure, and energy and resources sectors will drive a flurry of merger and acquisition activity in 2023 – a year primed for deal flows that may surpass 2022 levels.

That's the view of Herbert Smith Freehills, which will on Monday release its top predictions for M&A during 2023.

Freehills partner Tony Damian said the energy transition, large pools of private capital, a narrowing in vendor price expectations and improving sentiment on company boards would underpin activity next year.

"We've obviously got visibility into the pipeline and what that looks like, but there's also a num-

ber of trends and factors fuelling M&A," he added. "The energy transition will drive more deals and just these pots of capital needing to be deployed."

Mr Damian highlighted that the pipeline of transactions pointed to 2023 potentially eclipsing this year's transaction activity, which was impeded by volatility and challenging financing markets. "It will be there or thereabouts perhaps slightly stronger," he said. "I don't think it will be 2021 (a record M&A year) but it will be a very good year."

"Australia remains a very attractive destination for global capital. That will help drive M&A out here in 2023."

Mr Damian said he expected "significant unlisted M&A deals" in the infrastructure sector and

tipped the technology industry as a busy sector for deals next year.

"The run of technology M&A is beginning rather than ending, so there's still quite a bit to go."

Among the law firm's other predictions is that demergers and spin-offs will feature again in 2023 and the energy transition will increasingly drive deal flow.

Last week, Andrew Forrest's privately owned Squadron Energy beat a raft of other bidders to secure a \$4bn-plus deal to buy CWP Renewables. The Fortescue Metals chair said the transaction catapulted Squadron into the position of Australia's largest renewable energy investor.

UBS Australasia's joint country head Anthony Sweetman agreed that environmental, social

Continued on Page 16

Investors await Fed's next move

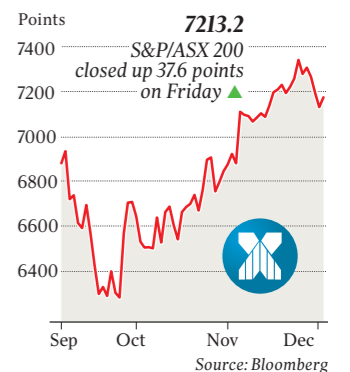
CLIONA O'DOWD

The Australian sharemarket is facing a negative start to Monday following weak leads from the US as investors wait to hear the Federal Reserve's rate move.

The futures index is pointing to a 0.5 per cent drop at the open, with energy, real estate, consumer discretionary and technology stocks all in the firing line. But gold and iron ore miners could provide an element of support, stemming the overall losses.

Energy stocks are likely to feel the pain of a lower oil price – crude prices recorded double-digits declines for the week – amid demand concerns, according to CommSec's Ryan Felsman.

"We'll probably see some weakness around the energy sec-



tor because we did see another reset in the oil price (following) a lot of volatility on Friday," Mr Felsman said.

"We've seen a big drop off in oil prices of late, we just had the biggest weekly decline since April for

Continued on Page 14

Get the edge with our business newsletters

TWICE DAILY UPDATES:

- AM briefing: the key business stories of the morning, must-read views from our columnists and insights for the day ahead
- PM briefing: the day's top developments, and a wrap from our markets and wealth team

THE AUSTRALIAN
For the informed Australian

Sign up now



